## Approved For Release 2001/07/28 : CIA-RDP78-04309A000100010043-8 UNITED STATES GOVERNMENT Memorandum

TO

DATE: 26 November 1954

: Director of Training Deputy Director of Training

Chief, Operations Training School THRU

: Chief Instructor, Clandestine Services Review

SUBJECT: Comments on Students' Critiques: Clandestine Services Review,

Course #1

66.35

- 1. The first running of the Clandestine Services Review was held 1-19 November 1954. A total of twenty students was enrolled. In order to improve subsequent presentations as much as possible, a written critique was obtained from the students each week. These critiques, which are attached, are arranged under each student's name with the last critique being presented first.
- 2. Nineteen of the twenty students indicated they thought the course was of value and should be continued. One student stated it was of little or no value. The majority made useful suggestions but felt most of the course content should be retained.
- 3. The suggestions submitted on course content may be summarized as follows:
  - a. Some lecturers were less effective than others and should be replaced.
  - b. More speakers should be representatives of the branches and divisions rather than senior staffs.
  - c. More time should be allocated to the clandestine services planning system which requires some clarification.
  - d. Lectures on finance should be shortened and simplified.
  - e. The tour of the Registry Integration Division should be changed so that less time is spent in a lecture and more devoted to a tour of the premises.
  - f. The TSS Tour should be shortened so that the allotted time may be spent in R & S Building.

- g. The ORR Tour could be improved by eliminating the Map Library, but allowing more time to the cartographic and photo interpretation sections in Building 11.
- h. The OCD Tour could be improved by allowing time for a tour of Graphics Registry in Building 14.
- i. The lectures on organization need improving. A master organizational chart should be on display in the classroom at all times so that the student can correctly locate succeeding lecturers.
- j. Specific lectures on functions of some of the senior staffs would be useful.
- k. More time should be allotted to the Cover Division, but the lecture on Communications Support be shortened to one hour.
- 4. Several students commented that a smaller class would be conducive to a better arrangement of desks and a more informal atmosphere. It is the belief of the writer that the maximum enrollment should be twenty-four as several of the tours can only accommodate twelve at a time. An enrollment of less than twenty can be more easily handled on an informal basis.
- 5. A revised schedule for the next course is being prepared. Some additional subjects will be included, and several of the topics presented in Clandestine Services Review, Course #1 will be consolidated or omitted.

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Attachments:

1 - Schedule: Clandestine Services Review, Course #1

2 - Students! Critiques: Clandestine Services Review, Course #1